



November 5, 2020

TO: Bay Adapt Leadership Advisory Group
FROM: Jessica Fain, Planning Director, BCDC (415/352-3642; jessica.fain@bcdcc.ca.gov)
SUBJECT: Meeting Summary for the October 30, 2020 Bay Adapt Leadership Advisory Group Meeting

Meeting Outcomes

On October 30, 2020, the Bay Adapt Leadership Advisory Group met virtually.

During this meeting, members of the Leadership Advisory Group:

1. Reviewed and provided feedback on the draft Joint Platform and began to think about implementation and next steps.
2. Expressed concern that conducting widespread outreach on the draft Joint Platform at this stage feels rushed before the holidays. This is due to several factors: 1) community perspectives need to be incorporated; 2) a lack of clarity on crucial detail questions such as proposed roles/authorities; and 3) without additional synthesis and clear public messaging, it will be challenging for the public to give meaningful feedback. LAG members suggested the following solutions:
 - Pausing the broad “outreach” blitz for 6-8 weeks to focus on the above.
 - A smaller group (i.e. Action Team Leads) could meet to refine / synthesize actions, ensure EJ is included throughout, and clarify authorities/resources.
 - Use this time as a community engagement phase, not as a broad outreach blitz phase. This could include holding focus groups, such as a Citizen Science pilot rooted in a community, and/or San Mateo Sea Level Rise District as a local elected official pilot group.
 - Focus on refining and seeking input on priority actions, such as: Action 1 (Regional Adaptation Vision and Consistency Framework), Action 3: (Empower Communities to Lead), Action 5: (Incentivize Local Planning to Meet Both Local and Regional Goals), and Action 10 (Regional Adaptation Funding Plan).
 - Use outreach as an opportunity to refine a long-term, regional vision statement.
 - Devise a public outreach strategy that involves not just BCDC staff but others involved with Bay Adapt.
 - There needs to be more transparency about how LAG and other comments are incorporated.
 - Use examples or strawmen to help deepen understanding and options.

Action Steps

- LAG members should complete the post-meeting survey to help gauge individual members’ perspectives on proposed actions. (<https://www.surveymonkey.com/r/postLAGmtg>)

- BCDC’s staff will develop a strategy that is responsive to this feedback and share with LAG.
- The next LAG meeting will be held in early 2021.
- We want to hear your continued thoughts and feedback on these topics. Please send any specific feedback on the Draft Joint Platform to Jessica Fain at Jessica.Fain@bcdcc.ca.gov.

Meeting Summary

The Leadership Advisory Group (LAG) members or alternates in attendance included:

BCDC Chair Zack Wasserman, Tessa Beach (Army Corps of Engineers), David Behar* (BayCAN), Allison Brooks (Bay Area Regional Collaborative), Amanda Brown-Stevens (Greenbelt Alliance), Paul Campos (Building Industry Associate), Warner Chabot (San Francisco Estuary Institute), Julio Garcia (Nuestra Casa), Ms. Margaret Gordon (West Oakland Environmental Indicators Project), Anne Halsted (BCDC Vice Chair), Alicia John-Baptiste (SPUR), Melissa Jones (BARHII), David Lewis (Save the Bay), Mark Lubell (UC Davis), Therese McMillan (MTC/ABAG), Mike Mielke (Silicon Valley Leadership Group), Lisa McCann (SF Water Board), David Pine (San Mateo County Supervisor, SFBRA Chair), Bruce Riordan (BayCAN), Sam Schuchat (State Coastal Conservancy), Caitlin Sweeney* (San Francisco Estuary Partnership), Laura Tam (Resources Legacy Fund), Will Travis (Independent Consultant), Anna Sciaruto (representing Jim Wunderman, Bay Area Council).

Working Group Action Team Leads, in addition to those with an asterisks, in attendance: Jack Liebster, Jeremy Lowe, Shannon Fiala, and Phoenix Armenta (late).

LAG members not in attendance: Ana Alvarez (East Bay Regional Parks), John Coleman* (Bay Planning Coalition), Terrie Green (Shore Up Marin City), Michael Montgomery (SF Water Board), Barry Nelson (BCDC), Sheridan Noelani Enomoto, Erika Powell* (CHARG) and Tony Tavares (CalTrans).

Also in attendance were staff from BCDC (Dana Brechwald, Sam Cohen, Jessica Fain, Larry Goldzband, Steve Goldbeck, Megan Hall, Todd Hallenbeck, Dan Hossfeld, Jackie Mandoske, Nick Sander, Karen Tanner) and members of Working Groups.

Gina Bartlett of the Consensus Building Institute (CBI) facilitated the meeting.

Welcome

Zack Wasserman (BCDC Chair) provided opening remarks. He emphasized that we are at a milestone in this process, and thanked the Working Group, the Working Group Leads, LAG and staff. This will be everyone’s Joint Platform and we will need you to help implement it.

Meeting Agenda

Gina Bartlett reviewed the meeting agenda, technology, and working agreements, including: all ideas and points of view have value; dialogue over debate through mindful listening; take space, make space; assume positive intent; and acknowledge difference between intent and impact.

What is the Problem Bay Adapt is Trying to Solve? Kicking Off Outreach Blitz

Jessica Fain (BCDC Planning Director) gave a presentation to refresh the LAG and remind them of the purpose of Bay Adapt which has three main components: development of Guiding Principles for Bay Area adaptation to rising sea levels, development of a Joint Platform of shared priority actions, and adoption of the Joint Platform, where members commit to act and act together. Over the past several months over one hundred Working Group members have met six times, and were divided into eight Action Teams to develop the priority action drafts we will review today.

Our plan has been to kick off an outreach blitz to the general public, including youth and frontline communities, governments and elected officials across the nine Bay Area counties, as well as the LAG and Super Working Group members in November and December. We have identified a number of avenues for this outreach, including websites and social media, one-on-one meetings with frontline community based organizations, the Exploratorium, and the Mycelium Youth Network, and presentations to local officials, county planning directors, and regional agencies. This timeline would allow the Bay Adapt effort to inform development of the MTC Plan Bay Area Implementation Plan as well as the San Francisco Estuary Partnership Estuary Blueprint.

Jessica also introduced a new partnership between Bay Adapt and the Mycelium Youth Network and the Exploratorium, using the Water Is Life curriculum to train students to understand climate change data and to review policies and advance recommendations. Lil Milagro Hernandez from Mycelium Youth Network and Susan Schwartzenberg from the Exploratorium described how the program is going so far.

On chat, one attendee asked how concerns raised during the LAG meeting would be addressed, and Jessica responded that comments and other feedback would be digested and reconciled into the next version of the platform, along with public comments collected during the outreach period. Ms. Margaret also raised concern about the lack of partnering agreements in the current Bay Adapt process, and asked how the process would facilitate youth and the LAG members working together, and how to support mentorship to youth. Lisa McCann also asked whether BCDC staff is carrying the responsibility for public outreach efforts between now and January, and whether other agencies could help with that to facilitate rapid turnaround if that is truly necessary (Water Board could potentially assist). David Behar asked if the speed the process is moving with is truly needed, and recommended discussion in the LAG meeting.

A poll reflected that most attendees had skimmed or read the draft Joint Platform document; 11% reported that the platform needs some work, and the remainder ranked the effort between “pretty good start” to “excellent.”

Review and Provide Feedback on Draft Joint Platform

Dana Brechwald (Adapting to Rising Tides Program Manager) gave an overview of the Joint Platform draft actions, which fall into six categories covering a wide range of topics and activities:

Regional Visions and Consistency

1. Establish a Regional Adaptation Vision and Consistency Framework, to identify the region’s big goals for what successful adaptation looks like, and to provide guidelines and an evaluation tool to make sure local plans and activities help advance this vision

2. Identify a Collaborative Management Structure for Administering Adaptation Activities Around the Bay, responsible for identifying and coordinating which agencies should administer which tasks within the Joint Platform, or any other region-wide actions that support the regional vision

Environmental Justice

3. Empower Communities to Lead in Equitable Climate Adaptation, by forming a consortium of community-based organizations that creates leadership opportunities and helps connect cities, counties, and the region to a more equity-focused planning process. Establish a funding program to carry out this work.
4. Prepare Current and Future Climate Leaders Through Information Sharing, Education, and Two-Way Learning, by ensuring that our leaders and youth are equipped to make good decisions about adaptation, now and in the future.

Local-Regional Alignment

5. Incentivize Local Planning to Meet Both Local and Regional Goals that are consistent with the regional vision through funding and technical assistance
6. Audit Cities and Measure Region-Wide Progress to track achievement towards the Regional Vision, and use this information (updated on a regular basis) to inform future goals, legislative initiatives, and funding initiatives
7. Align State Planning Requirements for Local Jurisdictions to Reduce Duplication and Improve Adaptation Outcomes, providing recommendations to the State on how to better align local planning requirements in a way that helps streamline and infuse climate adaptation planning into all local plans
8. Improve Coordination in Permitting for Adaptation Projects that support regional goals, such as by incentivizing or accelerating multi-benefit adaptation projects and coordinating regulatory agencies more closely
9. Update Environmental Regulations and Policies to Allow for More Innovation in Sea Level Rise Adaptation, reforming environmental policies that are no longer helping to preserve the Bay but are instead creating unnecessary regulatory hurdles for climate adaptation projects and innovative shoreline protection projects

Funding and Legislation

10. Develop a Regional Adaptation Funding Plan to aggregate varying sources of funding that could flow through the region, distribute funding based on regional priorities, and identify local tools that could help fill the remaining gap
11. Establish a Regional Adaptation Legislative Working Group, convening a region-wide group of leaders to shape and champion legislative initiatives supporting Bay Area adaptation activities

Data, Science, and Technical Assistance

12. Create a Bay Area Climate Services Consortium to provide a robust science-based technical assistance program for practitioners, planners, and the public
13. Establish an Adaptation Resource Hub to Support Local Planning to provide and help navigate existing or new resources that support local adaptation planning and help cities coordinate with neighboring jurisdictions

Project Implementation

14. Establish Place-Based Stakeholder Groups to Plan and Implement Projects Across Larger Landscapes, with a dedicated facilitator, to help project implementers discuss and address shared project implementation challenges across landscapes with shared physical characteristics, such as the operational landscape unit
15. Improve Construction Contracting and Logistics for Adaptation Projects by streamlining construction steps, developing training programs for contractors to do specialized adaptation work, involving contractors earlier in the project design process, and using working groups to overcome common barriers and encourage regional coordination of fill.

Lastly, as Zack Wasserman mentioned, reaching this point is a great accomplishment but we are far from done and our process was not perfect. Some things to keep in mind as we move into discussion:

- The process was fast, and many team members did not feel like they reached the level of resolution they would have liked to get to. We still have work to do to refine, flesh out, and consider options.
- Many teams did not get to WHO would actually lead or support these actions. We will spend some time today discussing whether any of your agencies might be suited for any of the roles laid out, but this is an ongoing discussion.
- While we engaged with our EJ Caucus to make sure we had their representation on the working groups, we know that the number representatives from frontline communities helping to shape these actions is not enough. We are aiming to vet these ideas more during the outreach phase, but we need to continually improve on this front.
- Lastly – these actions are a lot. A lot of work, a lot of staff time, a lot of money. No one is currently able to take on all these efforts easily – we need to identify what needs to come first, and how we will support that.

Dana introduced the Action Team Leads, and thanked them for their energy to ensure that meetings went smoothly, and also did a lot of work between meetings to refine the language for draft actions and solicit feedback. We had over 80 action team members, and we are grateful for their efforts. We now welcome the Action Team Leads to share other thoughts, information, or questions that the LAG members to bear in mind during the meeting.

Caitlin Sweeney, SF Estuary Partnership (Regional Vision and Consistency) thanked the team for all their hard work, and recognized and acknowledged the challenge of drafting these umbrella actions (Vision + Consistency Framework) in just two meetings. An iterative approach for these actions will be needed as the other actions are finalized – so more integration will be needed in future, and we welcome your feedback.

Nahal Ghoghaie, BCDC (Environmental Justice, filling in for Phoenix Armenta) noted that we have been fortunate to have several CBOs participating in the Bay Adapt process, but were not able to recruit enough EJ leaders onto the action team to really represent EJ communities across the Bay region. These actions really represent a starting point for a deeper conversation about what frontline communities need. We have had some productive conversations with the EJ Caucus which allowed us to get this far, but we'll need a more balanced process in future with an authentic community voice at the head of the table. This will be a long-term trust building and relationship-building process.

Jack Liebster, Marin County Community Development Agency (Regional Planning) echoed the tremendous contributions of the team, and also think we're really just scratching the surface so far, with much more discussion and debate needed. We had a deep conversation that put preconceptions to the test and produced insights. Regional adaptation is inextricably linked to planning and implementation. Regional entity could take different forms (cooperative collaborative, or command and control model with mandates and an approval process). Either way, we'll need action on many different fronts, including accelerated funding, updating regulations and policies, a climate science and services program, and strengthened capacities for equity in planning, design and performance.

Shannon Fiala, BCDC (Permitting/Construction) stated that their group had many ideas ranging from quick to more extensive fixes for permitting and the construction initiation project phase, and we welcome your feedback. There are some exciting concurrent efforts like Cutting the Green Tape Initiative, and SFEI also has a fellowship exploring this topic in the near future – so hopefully we can leverage the work other groups are doing to refine our actions.

Bob Spencer, Urban Economics (Funding, Financing and Legislation, filling in for John Coleman) described the team's two recommendations: one to develop a long term regional funding plan using the best available science and cost-benefit analysis, recognizing that priorities also need to consider equity and ecosystems services (not just things that are easily monetized). Need to communicate to the public the high cost of inaction. Secondly we need a lead agency to implement the plan – which would link funding from state, regional, and local sources. Possibly with an incentive or matching system with local property owners and agencies, on an as-possible basis. Unsure of whether a new agency is needed, or whether it could be accomplished via existing agencies. The Regional Transportation Plan may serve as a model.

David Behar, SFPUC/BayCAN (Data, Science, and Technical Assistance) said that they had an awesome team that worked extra hours, and we all thought we needed a consortium, technical services, observations and monitoring, and community based science. We folded all our ideas into a single action – a science consortium with an adaptation technique nexus. There are overlaps with 12 and 13 that are worth considering. We have a growing consensus that an NGO structure might be best, but we need to flesh this out more. Biggest issue is that this is going out so quickly, and some of the big picture stuff (authorities, synthesis, getting community buy in) is going to be tough, and we should consider slowing it down.

Jackie Mandoske, BCDC (Local Planning/Governance, filling in for Erika Powell) thanked her team for their thoughtful engagement. We thought a lot of the solutions we identified really have to cross scales – for example local plan alignment needs some legislation at the state level, to ensure comprehensive planning efforts. There is probably a lot of overlap between our actions and those of other groups, so we should look at that closely. We also talked a lot about the region's goal for resilience – where do we want to go together? We proposed an audit action to track what we're building to, and this audit also needs to cross scales. A last topic was the need for cross jurisdictional coordination and structures to get that work done, and the incentives needed. We think we made a lot of recommendations on these points, but want your input on how these issues relate to the other actions.

Jeremy Lowe, SFEI (Project Implementation): Large scale multi benefit projects are challenging and time consuming, and they also need to be connected to local communities. Some group members offered insights from their own projects about how this can lead to overly complex projects, and recommended

the use of primary goals and secondary goals for projects. Trusting, long-term relationships are also needed to make this work. We propose standing groups of place-based stakeholders with resources to provide for community participation and professional facilitation.

Ms. Margaret Gordon then asked when there would be an opportunity to talk over the information presented as a group; Gina invited her to make her comment before going into breakout groups. Ms. Margaret said it wasn't clear when the Bay Adapt process would become bottom up, and expressed concerns that some of the staff involved in the effort may not have the skills to go into the EJ communities and build relationships there. What are the building blocks for creating those relationships? You need a 2-5 year citizen science project to get communities fully informed and prepared to engage with these issues. Starting with something so complex is going to cause a big problem.

Mike Mielke also reiterated that the speed of this process is a concern – there are many things here that we need to get right. We need to think through the consequences, and allow more time before going to the public.

Melissa Jones stated that the challenge with the platform as it stands is that it is very general; we essentially surfaced a list of things that can and should be decided, but we haven't made those decisions yet. We can slow the process and try to do that within our group, or try to do it via public community engagement. I think the latter is better, because we all seem to be in agreement that equity is not integrated well enough throughout, so we can use the public input to narrow our questions/actions and also move toward equitable processes. She suggested questions that should go to the communities: Who should decide? Could be very specific, or kinds of groups. And what is your suggestion about what those decisions should be, based on the information so far? Also think that the framework should include a piece that prioritizes actions for integration of equity, so that people can better understand how we're thinking about equity. This gives them an entry point to agree, disagree, offer suggestions for refinements.

Gina also thinks that if the information doesn't get out early enough, we may be criticized for putting it out in too final of a form. She then invited Zack to speak to the timeline.

Zack Wasserman stated that the timeline is an important and tough question; some of the issues raised are going to take a lot of time to resolve (general control mechanisms, need for executive orders, new agency, etc). On the other hand we need to get folks engaged in a larger way, as Melissa said. This is a draft; and in a couple of months it will still be a draft. We want to present a complete document to our audience, but there is also a balance to be struck here. We're taking it out to a set of broad but specific groups, and as those groups talk about it talking about that balance would also be useful.

Small Group Discussion:

Attendees were divided into small group breakout rooms. Below is a summary of comments from the breakout groups.

How well has the Joint Platform addressed the breadth and depth that LAG members recommended?

- The joint platform is broad but not sufficiently deep – more details are needed on implementation and intended outcomes, and in particular clarity on the regional structure. We need to prioritize these actions – fifteen seems like too many to take on at once – perhaps 3-5 to focus on initially and provide details for those actions. The platform is too unwieldy in its current form for communities to digest.
- We need to acknowledge the context we’re operating in – local, regional, and state budgets are decimated by costs related to wildfire and the pandemic. Sea level rise is one piece of a multi-hazard scenario, and we need strategies for identifying what needs to be done where, while also building equity into the process.
- Action teams have largely been able to reach internal consensus on broad and deep issues, but the larger Bay Adapt audience doesn’t always agree with their recommendations. What’s needed at this point is input from the public and EJ communities, which will likely drive a cultural shift in how we’re thinking about adaptation. We need a strong, well-considered outreach plan to collect this input and incorporate it into the joint platform for consideration by the LAG.

What actions stood out to you and why?

- Actions 1 and 2 are what the rest of the joint platform rests upon, so it’s critical to establish structures or processes for implementation. Discussion focused on whether a regional vision, perhaps backed by state legislation, is truly needed – or whether Bay Adapt should focus on pushing state agencies to coordinate around key goals like incorporating OPC’s sea level rise projections into planning efforts. But voluntary coordination across state agencies may not be enough, and that approach does not accommodate a system for providing funding and technical support to local governments for development of their own adaptation plans. For that model some kind of plan approval process is needed to open up access to the technical assistance hub. So, a transparent vision with bottom-up input is needed, and we need to slow down this process to collect that input from local governments and communities.
- Action 1 should have some proposed structures, maybe 3 different models, that the public can use to think through this action. Action 2 is at the core of the effort - no single entity will own these actions, but a quarterback is needed to advance the platform.
- Environmental justice need to be integrated throughout the joint platform, not just siloed in Actions 3 and 4. We still need more details on how environmental justice and equity will be incorporated throughout, and EJ communities have not been at the table so far.
- Action 5 (local and regional goals) should leverage existing processes for alignment.
- Action 10 (funding) is also a high priority because of the upcoming legislative session, and because this is where many equity issues come up.

How would you like to see the Joint Platform move forward? How would you see your organization engaging with these actions?

- A consensus-driven approach is good but it’s slow – and it seems to be foundering on implementation. BCDC has a role to play that transcends facilitation, but may be hindered by limited authority – which could be addressed through legislation.
- Other agencies like ABAG and MTC seem to have a role to play here too in establishing a regional governance structure. If we move forward using a consortium model, it will be

important to have MOUs that define the roles for each agency; and a clear lead for finding funds to do the work.

- Suggest delaying public outreach for 6-8 weeks and determining which actions to prioritize for input, as well as figuring out ways to deploy citizen science projects that will inform and engage communities on these topics while also accommodating local needs and conditions.
- Start by piloting the projects and platform in communities that are just getting started with sea level rise planning, as well as those that are already pretty far along in the process to make sure we can add value in both cases.
- An overarching set of 3-5 goals that lay out a vision for the Bay over the next 20-50 years could be useful to frame public engagement with the joint platform actions.

Full Group Discussion:

Prompts for group discussion:

- Where do we go from here? If we need to prioritize, how do we get there? First public outreach, understand your priorities better, discuss in January. How do we implement these actions?
- What role would the LAG like to play into the future? Should the LAG continue?
- How would you recommend we set up an implementation phase?

Ms. Margaret: Slow process down over next 8 weeks. Platform needs to be refined to support the frontline communities.

Bruce Riordan: Our group thought there would be trouble taking this out in this form; with 15 actions, hard to get a response. What kind of response do we want. So could refine further in 6-8 weeks so then we'd have a much clearer engagement. And pilot it first with a smaller sub-group, rather than going straight out to 9 counties

Lisa Horowitz McCann: can BCDC give us their view on why we are following the current timeline? Agenda implied that wanted input/blessing on JPA on plan today...but maybe we're talking more about the feedback process.

Jessica Fain: In Jan, LAG directed us to develop the Joint Platform through a 6 months. So that has been the driving schedule. Also for this to be really successful need local governments and communities to be behind it. Wanted to bring them in early, so they can help mold it. Last driver is Plan Bay Area: we would like this effort to be able to inform the PBA Implementation Plan phase. If these recommendations can be folded into the Plan Bay Area that would be great.

Mark Lubell: I am sympathetic to making sure that process is long enough, but not sure that additional deliberation is going to push things much further. Think that as soon as possible we need to learn from the community organizations. Not sure we can do much more without such learning. Are we at a stage where sharing it is ok? That is the question. Need to get them fully engaged earlier rather than later, we're going to learn a huge amount.

David Behar: I agree with Mark that working groups and LAG time is probably not that useful. One is too narrow and one is too broad. But need some hybrid that can do some work to really position this as a synthesized product for public input. Need to flesh out the authorities too.

Allison Brooks: Do think there is a lot of value in getting input. Different groups reached different levels of specificity. Would be helpful to be open about where we bumped into obstacles and tension points; really ask for input from outside the group. What jumps out to community groups. The public outreach will be much more powerful if not just led by BCDC.

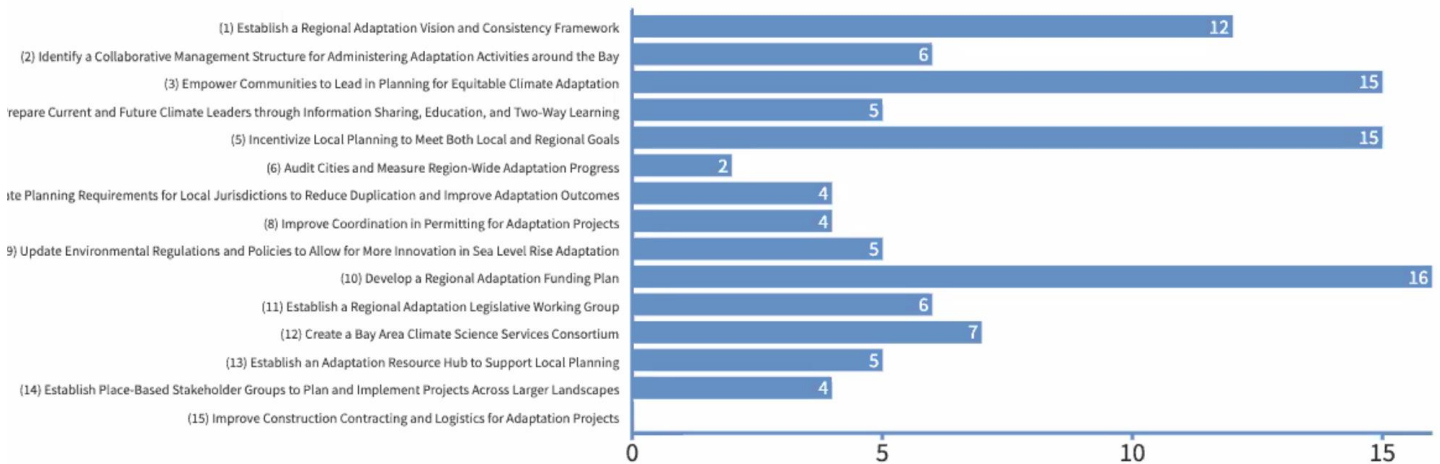
Ms. Margaret: Some of the BCDC staff should not go into the impacted communities. Need to know background and style of engaging with communities that will mesh with that set of needs. Not sure the staff have the skills needed to build the trust and relationships in these communities. In meetings there is a danger that there will be a great deal of conflict if the folks coming do not reflect the communities. What trainings and other skill-building efforts are BCDC staff engaging in. That’s a lot to cover, has to be done before engagement. Do they know the history of the agency-community relationships. Points of tension and conflict that have to be understood.

Gina: Some folks feel more synthesis and refining would be good. Others feel that this is the time to engage outside thinkers on these issues – especially EJ communities. And thinking more broadly about who is responsible for talking with communities. Who can gather feedback and thoughts.

Ms. Margaret: What is the internal strength and support available in the LAG to engage with this process?

Gina: So in terms of the poll with priorities of 15 actions, there are some frontrunners here.

Poll Results: Where should we start? Which actions should we start with? (Pick Top 5 of 15)



Arthur Feinstein, Sierra Club: We haven’t had discussions on how can get to where we want to go. The health of the Bay itself is low on the list of things we are prioritizing here. There are 6 social issues and then that we need to worry about the Bay almost as an afterthought. We need to concern ourselves with both because they are integrally connected. I and the Sierra Club will express deep dissatisfaction with the document as it is now – but could be fixed with relatively minor changes. I make comments,

and then there are small changes behind the scenes and it comes out again, but it still hasn't moved enough. Because we're not having discussions around these issues.

Sam Schuchat: The poll shows there are some actions that are more important than others; so maybe this is the set that we should focus on.

Gina: ok, so how to establish priorities? Which actions should come before others, which are fundamental to the process overall?

Melissa Jones: Make sure that the EJ work is incorporated into each of the other actions. And prioritize identifying resources. And some decision-making criteria around funding allocation since that is where equity issues come up.

Lisa Horowitz: Not sure we're ready to move to the next steps...

Ms. Margaret: We need to focus on what the group is saying here, the concerns that are coming up during the meeting. Not adding another layer of questions into the end of the meeting. We need to focus on the issues folks are concerned about.

Zack Wasserman: How to engage a wider group, while avoiding putting out something for feedback that doesn't have enough support. Over the next two months, perhaps into January. Let's not take it out as planned to do, but instead work with working group leaders than have thoughts on specific refinements that should be made. Take the comments about integrating equity across the actions. And that we start to look at prioritizing among these actions. And take it out to some focus groups, people who have not been part of the process directly. Then reconvene in Jan and see where we have gotten to.

Ms. Margaret: Staff have not taken added value from what the LAG members are saying. Have come up with something separate from what the LAG group is raising. Staff has not captured what the LAG members have put forward. Until we see our requests reflected, we'll continue to have problems.

Allison Brooks: My comments were already captured in the chat. Focus on resources for local planning and community-based organizations/capacity building. And how the local planning lives within regional structure.

Warner Chabot: Agrees with Zack – do some more refinement, incorporate EJ, start to do some prioritization. Can we establish two or three overarching goals that are inspirational, a long-term vision that provides a common purpose. Ask folks to sign on, show that this is a collaborative effort, not just one agency.

Lisa Horowitz McCann: Not sure how we're going take this out to the communities, can we get some clarify there?

Dave Pine: We have the SMC Flood and Sea Level Rise district. I volunteer them as a focus group, two supervisors, five councilors, a naïve audience.

Next Steps:

Please complete the post-meeting survey (<https://www.surveymonkey.com/r/postLAGmtg>) by November 4th.

